Initial general approach to mass casualties in disaster medicine

1. **Confirm** that there are emergency casualties and get an estimate of the number of casualties.

2. **Team huddle**: Share the information that you have with your team.

3. **Notified the hospital administrator** on-call who will activate a hospital wide disaster plan (in Canada, a code Orange) so that all departments can halt all non-essential services, conserve resources, and prepare for the surge.

4. **Deactivate** nonessential and non-emergency services in order to create capacity.

**TDAD SAD mnemonic for disaster medicine preparedness**

When the surge arrives in your ED:

**Triage & Treat**: Triage only CTAS (in Canada) or SALT (see below) 1 (red) and 2 (yellow) patients into the ED. Divert CTAS 3-5 or SALT Green to a non-ED area for assessment; preferably a family practice unit or urgent care unit. See the SALT categories and algorithm below.

**Discharge**: Make an immediate determination about which patients are safe to be discharged from the ED either home or to another part of the hospital. This starts before people arrive and continues throughout the surge. Keep your discharge review cycle short e.g. round q1-4hrs to identify those ready for discharge.

**Admit**: Any patients requiring admission in the ED go expeditiously to hospital floors and if necessary become their "hall" patients if no beds are available. All hospital floors should have a plan for surge capacity and open areas or increase the number of patients per room etc. in order to alleviate pressure on the ED.

**Demand**: Demand that the rest of the hospital become involved. All departments need to open their plans for active participation in the disaster code.
SAD:

**Spend** less time per patient.

**Ask** for less things to be done. Know who should get what. Be a minimalist and be extremely selective when ordering tests and blood products so as not to overwhelm the lab, blood bank and radiology departments and to expedite patient care as efficiently as possible.

**Don't** do anything. Know when not to investigate or treat because the patient is either very unlikely to survive and/or they do not need emergency treatment.

This is an adaptive process that requires flexibility and a staged cascade of events rather than a rigid all-or-none situation. TADAD SAD fits best with a mass trauma event, but can also be applied to chemical, biological or radiological-nuclear events.

The 4 phases of the disaster medicine cycle

1. **Planning and mitigation** - a formal risk assessment needs to take place before a disaster hits to assess those disasters that have either a high probability of happening or have a high impact if they occur.
2. **Preparedness** - practice disaster scenarios with simulation exercises.
3. **Response phase** - execute the plan and adapt it to the particular disaster.
4. **Recovery phase** - restore your previous functionality and review what happened and how to do it better for the next disaster.

Factors that predispose the health system to the vulnerabilities of a medical disaster situation: The disaster comorbidities

Think of the health care system like a person and the effects of a disaster like a stroke.

The co-morbidities that predispose the health care system to a stroke: First, **overcapacity** is a chronic problem not only in most EDs but also ICUs, medical and surgical units. The more overcrowding in these units prior to a disaster, the more vulnerable your system is. Next, is the notion of **tunnel vision**, which occurs when a clinical team focuses ONLY on their patient(s) and advocates so hard for them that they consume resources that should be used for others who
have better chance of survival. *Tunnel vision* can affect the patient outcomes across a health system and cause greater morbidity and mortality.

When the disaster (stroke) occurs, dysarthria or aphasia is often the first sign. This is the inability to communicate situational awareness to both medical staff and the public when a critical incident begins to unfold. Second is *asymmetric weakness*: There will always be a hospital or region that will be crippled first and fail.

The impact of these factors can be catastrophic, but not impossible to address. The only clot buster we have is money/resources and that does not always work. Addressing overcrowding and tunnel vision (my patient before others) is an ongoing day-to-day struggle. The low hanging fruit, is learning to be more health system aware, understanding how tunnel vision and overcapacity is detrimental and practicing interprofessional communication skills.

**Triaging mass casualties in disaster medicine: SALT**

The SALT triage framework stands for **Sort, Assess, Lifesaving maneuvers, Treat**

**SALT Triage Categories**

<table>
<thead>
<tr>
<th>Triage category</th>
<th>Priority</th>
<th>Color</th>
<th>Conditions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Immediate</td>
<td>1</td>
<td>RED</td>
<td>Chest wounds, shock, open fractures, 2-3 burns</td>
</tr>
<tr>
<td>Delayed</td>
<td>2</td>
<td>YELLOW</td>
<td>Stable abdominal wound, eye and CNS injuries</td>
</tr>
<tr>
<td>Minimal</td>
<td>3</td>
<td>GREEN</td>
<td>Minor burns, minor fractures, minor bleeding</td>
</tr>
<tr>
<td>Expectant</td>
<td>4</td>
<td>BLACK</td>
<td>Unresponsive, high spinal cord injury</td>
</tr>
</tbody>
</table>
SALT Algorithm for triaging mass casualties at the scene

Surge Capacity in Disaster Medicine

Surge capacity is the ratio of patients to medical beds, staff and consumable resources. Scale up your ED’s capacity in the following ways:

1. Be selective in which patients require medical beds and treatment.
2. Be selective in which tests are required and how much blood product is ordered.
3. Call in additional staff in tiered shifts with specific pre-assigned roles.
4. Stockpile consumable resources beforehand.
5. Consider where to expand by adding extra beds, who will staff them and where to get supplies.

Biohazards and Bioterrorism Disaster Medicine

When to suspect a potential biohazard or bioterrorism event

One of the more difficult and essential aspects of biohazard disasters is recognizing them in the first place. The factors indicative of a biohazard include:

While the goal of triage for mass casualties in the field is to prioritise evacuation, the goal of triage in the ED is to prioritize treatment and user resources.
General approach to safety in a biohazard disaster

STEP 1 Protect yourself and others

**Distance.** Immediately step back at least 2 meters and don an N95 mask, gown, gloves and face/eye protection. Do not touch the patient. Without touching them, give them a surgical mask to wear and ask them to clean their hands with hand sanitizer. Explain why your are taking these precautions. Tell them to wait where they are provided they are isolated from others.

STEP 2 Call for help

Not overhead or by shouting. You don't want people coming to you. You want them to stay away from the biohazard.

STEP 2 Call for help

Call the RN/MD on duty. Explain what the situation is and ask them to prepare a room to isolate the patient in as well as a path to get them to the room without exposing others.

Call for *Infection Control and ID*. If you don't have Infection Control or ID where you are, go through your local expert link system to reach them. If you have people trained in advanced PPE Training and Equipment e.g. a Powered Air Purifying Respirator (PAPR), call them.

If the patient does not need immediate intervention let them wait while you get the support you need and feel confident that you are safe.

STEP 3 Isolate the patient

Biohazard patients need to be in a room with a solid door that can be closed, preferably with negative pressure. If it has it's own bathroom that is best as you don't want this patient leaving the room. Put up the signs on the door for people *not* to enter.

Do's and Don'ts of airway management in the biohazard patient

Do's in biohazard airway management

1. Only you (inutbator) and assistant (RT preferably) in the room.
2. Wear the most advanced PPE you have.
3. Have all your difficult airway tools ready.
4. Paralyze the patient. If they can't cough on you, your risk is lower.

• Multiple simultaneous patients with similar clinical syndrome (as in a household of people exposed to carbon monoxide)
• Severe unexplained illnesses, especially among the young and otherwise healthy
• Predominantly respiratory symptoms
• Unusual (non-endemic) organisms
• Unusual antibiotics resistance
• Atypical clinical presentation of disease
• Unusual patterns of disease such as geographic co-location of victims
• Intelligent information – tips from law enforcement, discovery of delivery devices, etc.
• Reports of sick or dead animals or plants
5. When you doff PPE have a trained observer watch you do it so if you accidentally contaminate yourself they will see it and tell you. Go shower and put on new greens.
6. Once intubated put a filter on the ETT.
7. Consider yourself quarantined until the biohazard has been definitively identified.

**Don'ts in biohazard airway management**

1. Don't bag the patient. Put on nasal prongs at flush and NRB.
2. Don't use nebulizers.
3. Don't expose others until biohazard has been definitively identified.

Listen to Dr. Mazurik's Best Case Ever Biohazard Preparedness: The Protected Code Blue

**Decontamination in suspected chemical threat disasters**

Expect a 5:1 of unaffected:affected casualties. After you have isolated the patient(s) without touching them you can direct them through the decontamination process:

**Step 1: 3 D’s.**

**Disrobe:** Removing contaminated clothing if there was an aerosol, liquid or particulate exposure will remove up to 80% of it. Have the patient put contaminated clothing in a plastic biohazard bag and label the bag with the patient's name and contact information.

**Dry decontamination:** Provide towels for dry decontamination. With liquids and solids the patient should “blot” off the contaminant rather than rub as rubbing may further push it into the skin.

**Don** a clean gown or coverall and wait for wet decontamination. Less commonly available material that adsorb skin contaminants are Fuller’s earth or products that neutralize selective skin contaminants such as Reactive Skin Decontamination Lotion which often reserved for CBRN (Chemical, Biological, Radiological and Nuclear) Teams. If there is a powder exposure, consider vacuuming.

**Step 2. Wet Decontamination.**

*The solution to pollution is dilution!*

This is simply showering for 5 minutes with a mild soap and then donning clean clothing afterward. Most facilities are limited in their showering capacity, which is why the 3 D’s (which remove most of the contaminant) are so critical.

Chemically exposed patients who need physical assistance pose a high risk.

If patients need physical assistance to decontaminate and/or require active patient care, you should not assist them unless you have appropriate PPE. In an unknown exposure, this means advanced PPE such as a chemical suit and air purifying respirator. If you know the exposure poses no threat to you e.g. gas exposure, you may approach the patient with lower levels of PPE.

Those who need assisted wet decontamination, should have this carried out by those in advanced PPE, trained in technical decontamination. Your hospital should have a technical decontamination plan.
ED evacuation and transport considerations in the natural disaster situation

In the event of a natural disaster such as a hurricane with flooding, ask yourself:

- What is the magnitude of the natural disaster?
- Is it contained?
- How has the natural disaster impacted other hospitals in the region? Consideration should be given to evacuating the most heavily hit hospitals by the natural disasters and having a higher threshold to evacuate the less heavily hit hospitals.
- Who is the patient load? If electricity in your ED is at risk of an outage think of 3 types of patients first: ventilated, paced, those in the midst of a procedure.
- If the ED is evacuated, what is the destination? There should be a pre-determined location in your hospital disaster plan.
- How are the patients going to be transported to the new destination and in what order? The sickest and most resource intensive patients should be evacuated first, however consideration should be given to shelter in place if the risk of transport is anticipated to outweigh the risk of staying.
- What services need to be maintained during transfer and reception? Ventilation, sedation and analgesia are usually first priorities.
- Do you have forensic and/or psychiatric patients that require security staff to be transferred with them?
- How will you ensure that each patient's medical record will be transferred securely?
Quote of the Month

*We don't rise to the occasion. We fall to the level of our training.*

References


Other FOAMed Resources on Disaster Medicine


**Disasters** by Sean Rothwell on Life in the Fast Lane

Dr. Mazurik's Best Case Ever [Biohazard Preparedness: The Protected Code Blue](http://www.foamed.org/lectureSlides/Disaster_Preparedness_Biohazard_Protected_Code_Blue.html)

*Drs. Helman, Bezanson, Kollek and Mazurik have no conflicts of interest to declare*